



Membership Certificate

The Management Committee of the Association,
with the powers vested under it's Constitution, Rules and Regulations,
hereby certifies that the following Private Education Organization

ERC Institute Pte Ltd

has been admitted as a corporate member under the category

One (Provisional)
of the membership classification.

This membership certificate is valid for the year indicated herein.

Year 2009

A handwritten signature in black ink, appearing to be 'F. J. Tan', written over the printed name of the Chairman.

Chairman,
Membership Committee



A handwritten signature in blue ink, appearing to be 'S. S. S.', written over the printed name of the President.

President,
Management Committee

Founded in 1987

Membership Certificate Number